



2025

ANNUAL REPORT



European Committee for Standardization

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www.cencenelec.eu

CEN BOARD

The CEN Board (CEN/Board) manages and administers CEN's business by directing the work and coordinating the actions of all CEN bodies with the aim of executing the decisions taken by the General Assembly (AG). In the name of the Association, it takes all the steps it deems essential for the achievement of its corporate goals in its dealings with national, European or international authorities as well as any other organizations or persons.

The Board, which normally meets three times per year, comprises the CEN functions (i.e. the President, three Vice-Presidents Policy, Technical and Finance) and up to nine other Board members. All are appointed by the General Assembly. The CEN-CENELEC Acting Director General acts as the Secretary of the Board.

The Board, among others, is empowered by the General Assembly to manage the technical work by delegation to the Technical Board.

➔ For more information about the CEN Board and its members, please visit the dedicated webpage.

PRESIDENT AND VICE-PRESIDENTS



Ms Ulrika Francke
President



Ms Iuliana Chilea
Vice-President Technical



Mr Christoph Winterhalter
Vice-President Policy



Ms Geraldine Larkin
Vice-President Finance

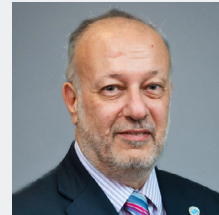
BOARD MEMBERS



Mr Francisco Javier Garcia Diaz
Spain



Ms Helga Sigrún Harðardóttir
Iceland



Mr Pambos Kammass
Cyprus



Mr Ruggero Lensi
Italy



Mr Jacob Mehus
Norway



Mr Olivier Peyrat
France



Mr Ingars Pilmanis
Latvia

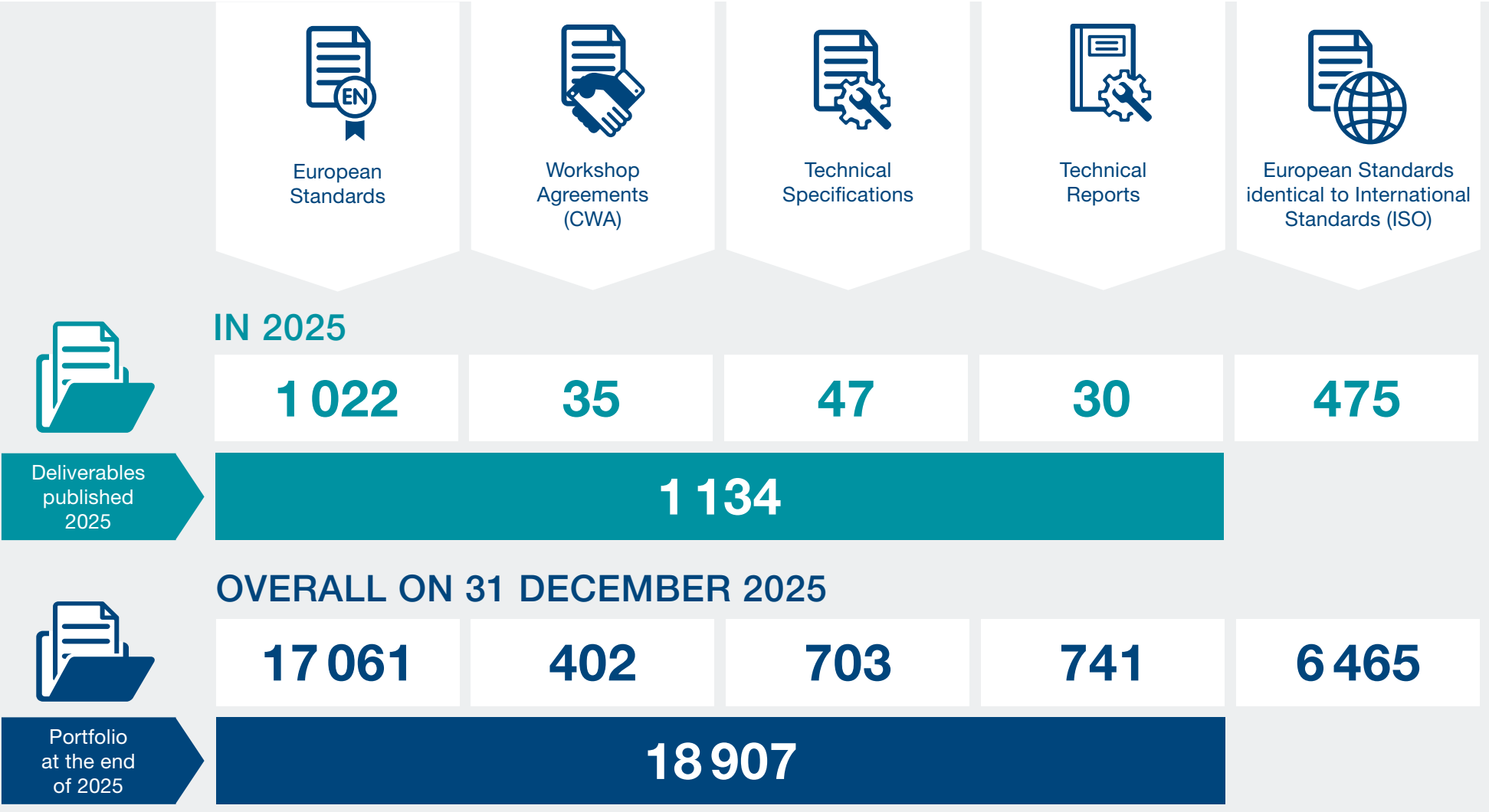


Mr Akif Sesli
Türkiye



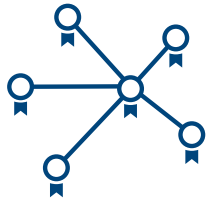
Mr Scott Steedman
United Kingdom

CEN AT A GLANCE



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CEN COMMUNITY



34

National Standardization Organizations
(34 countries)



15

Companion Standardization Bodies



379

European Partners



380

Technical Committees (TCs)



1 576

Working Groups (of TCs & SCs)

6

Affiliates

2

Counsellors (EC + EFTA)

1

Associated Body

12

Partner Organizations

342

Liaison Organizations

5

European Institutional Stakeholders

17

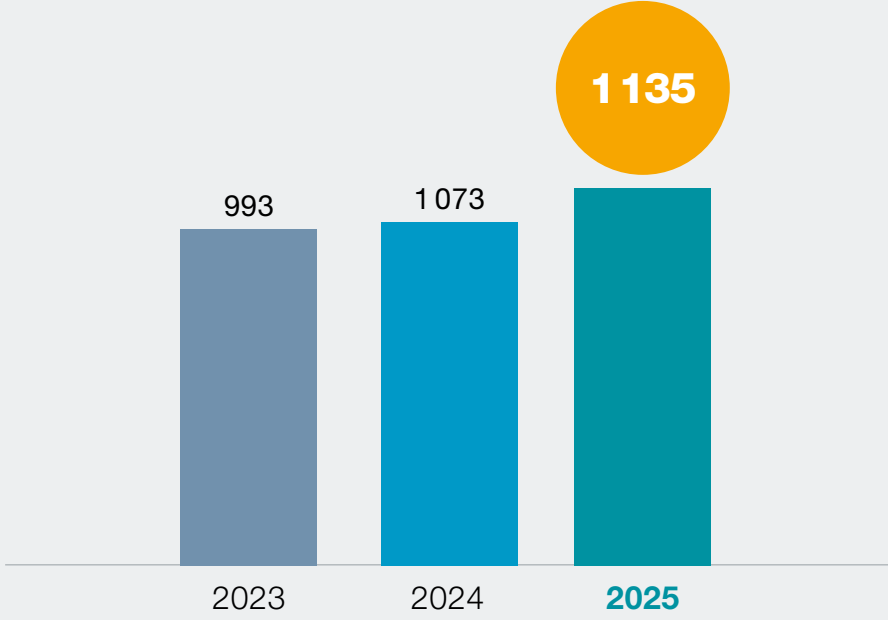
Other Partner Organizations

23

Joint Technical Committees (CEN-CENELEC and CEN-CENELEC-ETSI)

CEN DEVELOPMENTS IN 2025

- 
European Standards
1022
- 
Technical Specifications
47
- 
Technical Reports
30
- 
CEN Workshop Agreements
35
- 
CEN Guides
1

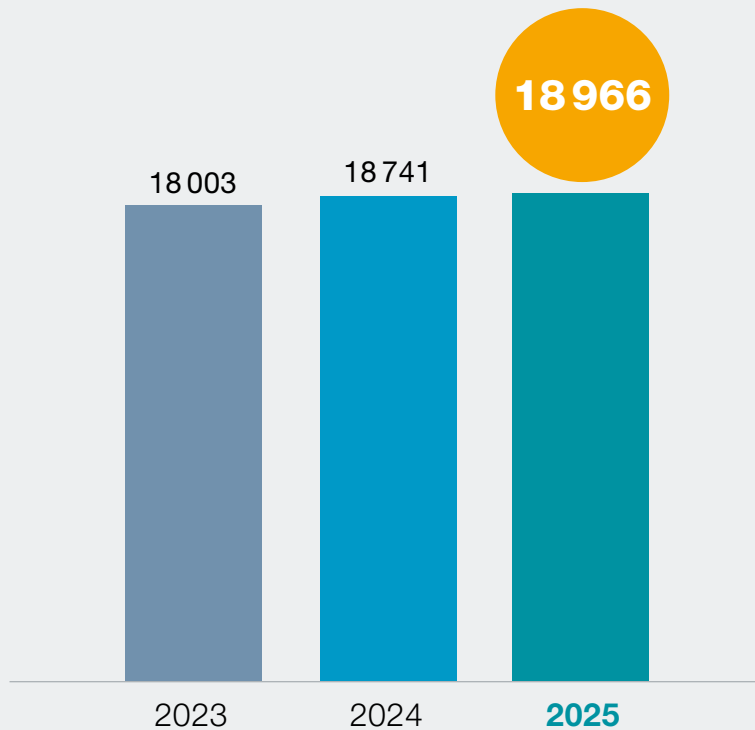


DELIVERABLES*	2023	2024	2025
European Standards (ENs**)	872	948	1 022
Technical Specifications (TSs)	36	61	47
Technical Reports (TRs)	36	34	30
CEN Workshop Agreements (CWAs)	48	27	35
CEN Guides (CGs)	1	3	1
TOTAL	993	1073	1135

* Including deliverables of CEN and joint work of CEN-CENELEC and CEN-CENELEC-ETSI
 ** Excluding corrigenda

CEN OVERALL AT THE END OF 2025

Deliverables



Of the 18 966 deliverables at the end of 2025, **2042 (11% of the total)** were harmonized and offered for citation in the Official Journal of the EU.

CEN TECHNICAL BODIES	2023	2024	2025
Active CEN Technical Committees (CEN/TCs)	319	321	322
Active CEN TC/Sub-Committees (CEN/TC/SCs)	58	58	58
CEN TC/SC Working Groups	1 533	1 548	1 576
Active Workshops	114	136	165
ASD-STAN, ECISS Technical Bodies	52	52	51
TOTAL	2 076	2 115	2 172

JOINT TECHNICAL BODIES*	2023	2024	2025
TOTAL	93	110	119

*CEN-CENELEC and CEN-CENELEC-ETSI

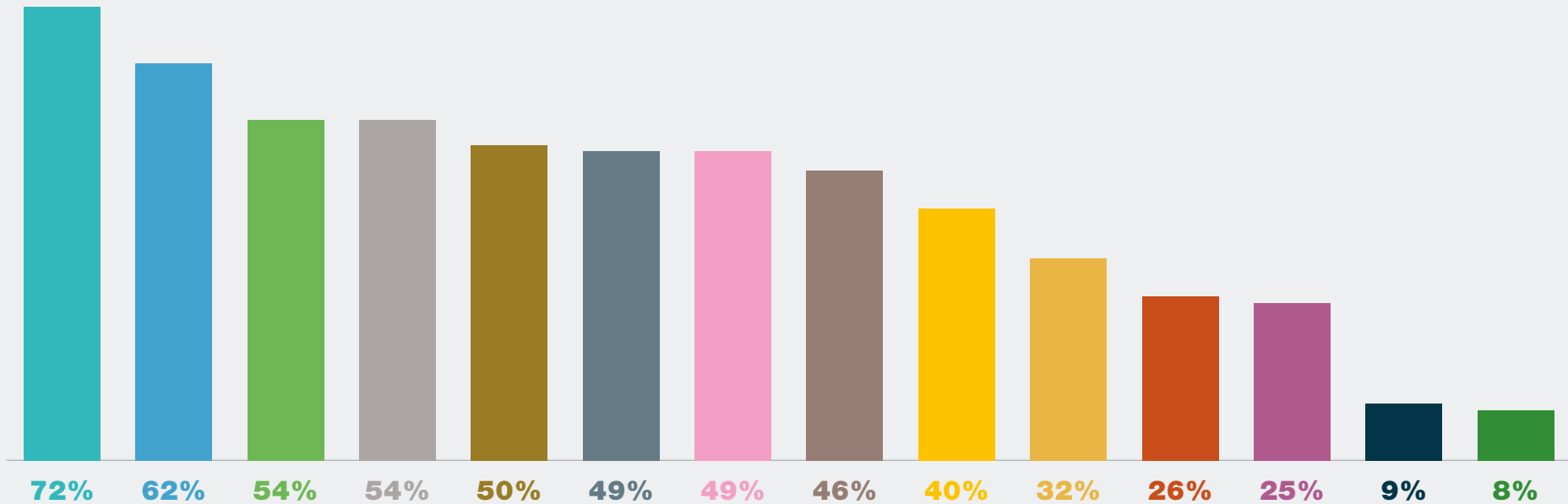
DELIVERABLES*	2023	2024	2025
Standards (ENs)**	16 137	16 326	16 498
EN Amendments	535	554	563
Workshop Agreements (CWAs)	356	380	402
Technical Specifications (TSs)	691	686	703
Technical Reports (TRs)	710	734	741
Guides (CGs)	44	44	44
Pre-Standards (ENVs)	1	1	1
Reports (CRs)	19	16	14
TOTAL	18 493	18 741	18 966

*Including deliverables of CEN and of CEN-CENELEC-ETSI

** Excluding corrigenda

INTERNATIONAL RELATIONS

CEN Portfolio - Percentage of deliverables per business domain identical to ISO publications



CEN Portfolio Relation to ISO - at the end of 2025

DELIVERABLES*	Number	Percentage
Identical to ISO publications	6465	35,21%
Based on ISO publications	32	0,17%
Homegrown	11862	64,61 %
TOTAL	18359	100%

*Excluding Corrigenda and Guides

- Healthcare
- Services
- Chemicals
- Mechanical and Machinery
- Food and Agriculture
- Consumer
- Occupational Health and Safety
- Mining and Metals
- Energy and Utilities
- Household Appliances and HVAC
- Construction
- Digital Society
- Defence and Security
- Transport and Vehicles

ANNUAL ACCOUNTS

ASSETS (€ x 1000)*	2023	2024	2025
Fixed Assets	1 186	970	940
Current Assets	4 716	4 580	2 706
Liquid Assets	9 013	13 717	14 850
Prepaid Expenses and Accrued Income	209	446	341
TOTAL	15 124	19 713	18 837

LIABILITIES (€ x 1000)*	2023	2024	2025
Reserves	3 689	4 501	4 079
Provisions for liabilities and charges	1 035	946	946
Payable	5 286	3 600	5 694
Accrued expenses & deferred income	5 114	10 666	8 118
TOTAL	15 124	19 713	18 837

EXPENDITURE (€ x 1000)*	2023	2024	2025
Staff costs	8 836	9 072	10 327
Other operating costs	2 627	2 791	2 993
Contractual expenses	11 625	8 010	10 957
Digital Transformation costs	213	89	-
Digital Transformation / Use of provision	(213)	(89)	-
Office move project costs	72	72	72
TOTAL	23 160	19 944	24 350

INCOME (€ x 1000)*	2023	2024	2025
Contributions	9 484	9 937	10 390
Interest	14	30	450
Contractual income	13 876	10 183	13 060
Miscellaneous	557	606	27
TOTAL	23 930	20 756	23 927
<i>Operational profit/(loss) of the year</i>	770	812	(423)

Result of the year - Appropriation			
Use of reserves for investments	72	72	72
Use of social reserves		-	1 181
Contribution to reserves for investment	(810)	875	(830)
Net profit/(loss) of the year	32	9	0

FINANCING OF THE CEN-CENELEC MANAGEMENT CENTRE (CEN Part)	2023	2024	2025
Membership fees	77%	78%	73%
EC/EFTA support to standardization	18%	17%	15%
Other support	5%	5%	12%
TOTAL	100%	100%	100%

* Figures are given in thousands of euro.

THE CEN NETWORK

NATIONAL MEMBERS

CEN's National Members are the National Standardization Bodies (NSBs) of the 27 European Union countries, United Kingdom, the Republic of North Macedonia, Serbia and Türkiye plus three countries of the European Free Trade Association (Iceland, Norway and Switzerland). There is one member per country.

➔ More information on CEN's membership can be found at this link.

Austria



ASI - Austrian Standards International
www.austrian-standards.at

Belgium



NBN - Bureau de Normalisation/
 Bureau voor Normalisatie
www.nbn.be

Bulgaria



BDS - Bulgarian Institute for Standardization
www.bds-bg.org

Croatia



HZN - Croatian Standards Institute
www.hzn.hr

Cyprus



CYS - Cyprus Organization for Standardisation
www.cys.org.cy

Czechia



UNMZ - Czech Office for Standards,
 Metrology and Testing
www.unmz.cz

Denmark



DS - Dansk Standard
www.ds.dk

Estonia




























EVS - Non-profit Association Estonian Centre
 for Standardisation and Accreditation
www.evs.ee

Finland



SFS - Finnish Standards
www.sfs.fi

France	
	AFNOR - Association Française de Normalisation www.afnor.org
Germany	
	DIN - Deutsches Institut für Normung www.din.de
Greece	
	ELOT - National Quality Infrastructure System www.elot.gr
Hungary	
	MSZT - Hungarian Standards Institution www.mszt.hu
Iceland	
	IST - Icelandic Standards www.stadlar.is
Ireland	
	NSAI - National Standards Authority of Ireland www.nsai.ie
Italy	
	UNI - Ente Italiano di Normazione www.uni.com
Latvia	
	LVS - Latvian Standard Ltd. www.lvs.lv
Lithuania	
	LASA - Lithuanian Standards Board www.lsd.lt
Luxembourg	
	ILNAS - Organisme Luxembourgeois de Normalisation www.portail-qualite.lu
Malta	
	MCCAA - The Malta Competition and Consumer Affairs Authority www.mccaa.org.mt
Netherlands	
	NEN - Nederlands Normalisatie-instituut www.nen.nl
Norway	
	SN - Standards Norway www.standard.no/
Poland	
	PKN - Polish Committee for Standardization www.pkn.pl

Portugal	
	IPQ - Instituto Português da Qualidade https://www.ipq.pt/
Republic of North Macedonia	
	ISRS - Standardization Institute of the Republic of North Macedonia www.isrsm.gov.mk/en/
Romania	
	ASRO - Romanian Standards Association www.asro.ro
Serbia	
	ISS - Institute for Standardization of Serbia www.iss.rs
Slovakia	
	UNMS SR - Slovak Office of Standards Metrology and Testing www.unms.sk
Slovenia	
	SIST - Slovenian Institute for Standardization www.sist.si
Spain	
	UNE - Asociación Española de Normalización www.une.org
Sweden	
	SIS - Swedish Institute for Standards www.sis.se
Switzerland	
	SNV - Schweizerische Normen-Vereinigung www.snv.ch
Türkyie	
	TSE - Turkish Standards Institution www.tse.org.tr
United Kingdom	
	BSI - British Standards Institution www.bsigroup.com

AFFILIATES

The National Standardization Bodies (NSBs) of those countries formally recognized by the European Union as being potential candidates for EU membership can become a CEN Affiliate. One criterion is for them to integrate fully the European Standardization System (ESS) in order to achieve technical harmonization within the framework of the European Single Market.

➔ More information on CEN's Affiliates can be found at this link.

Albania

	<p>DPS - General Directorate of Standardization-Albania www.dps.gov.al</p>
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Bosnia and Herzegovina

	<p>ISBIH - Institute for Standardisation of Bosnia and Herzegovina (ISBIH) www.isbih.gov.ba</p>
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Georgia

	<p>GEOSTM - Georgian National Agency for Standards and Metrology www.geostm.ge</p>
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Moldova, Republic of

	<p>ISM - Institute for Standardization of Moldova www.standard.md</p>
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Montenegro

	<p>ISME - Institute for Standardization of Montenegro www.isme.me</p>
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Ukraine

	<p>SE UkrNDNC - Ukrainian scientific-research and training center of issues of standardization, certification and quality www.uas.gov.ua</p>
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COMPANION STANDARDIZATION BODIES

The Companion Standardization Body (CSB) status is open to a National Standardization Body (NSB), which is a member or corresponding member of the International Organization for Standardization (ISO). Interested NSBs work closely with CEN to achieve technical harmonization and contribute to the removal of technical barriers to trade between their country and Europe.

➔ More information on CEN's CSBs can be found at this link.

Armenia



ARMSTANDARD - National Body for standards and metrology
<https://www.armstandard.am/>

Australia



SA - Standards Australia Limited
www.standards.org.au

Azerbaijan



AZSTAND - State Committee for Standardization of the Republic of Belarus
www.standard.gov.az

Belarus



BELST - State Committee for Standardization of the Republic of Belarus
www.gosstandart.gov.by

Cameroon



ANOR - Agence des Normes et de la Qualité
www.anor.cm

Canada



SCC - Standards Council of Canada
www.scc-ccn.ca

Cote D'Ivoire



CODINORM - Côte d'Ivoire Normalisation
www.codinorm.ci

Egypt



EOS - Egyptian Organization for Standardization and Quality (EOS)
www.eos.org.eg

Israel



SII - Standards Institution of Israel
www.sii.org.il

Jordan



JSMO - Jordan Standards and Metrology Organization
www.jsmo.gov.jo

Kazakhstan



KAZMEMST - Committee for Standardization, Metrology and Certification
www.gov.kz

Lebanon



LIBNOR - Lebanese Standards Institution
www.libnor.gov.lb/

Mongolia



MASM - Mongolian Agency for Standardization and Metrology
www.masm.gov.mn

Morocco



IMANOR - Institut Marocain de Normalisation
www.imanor.ma

Tunisia



INNORPI - National Institute for Standardization and Industrial Property (INNORPI)
www.innorpi.tn

EUROPEAN PARTNERS

CEN foresees a series of formats to collaborate with European stakeholders on a variety of topics of common interest. Details on the forms of partnerships available and on their rules can be found in the [↪ CEN-CENELEC Guide 25](#) on 'The concept of Cooperation with European Organizations and other stakeholders'.

In 2025, CEN contributed with the following categories of stakeholders:

Partner Organizations

The status of 'Partner Organization' is addressed to those organizations having an interest in cooperation at overall corporate and technical level with CEN.

[↪](#) The full list of the **12 CEN partner organizations** can be found at this link.

Liaison Organizations

The status of 'Liaison Organization' is offered to those European organizations, including fora and consortia, representing interest groups that are committed to provide input to the work of one or more CEN Technical Bodies.

[↪](#) The full list of the **343 CEN liaison organizations** can be found at this link.

EUROPEAN PARTNERS

Associated Bodies

Considering CEN's mission, it is of primary importance to ensure, whenever necessary, full partnership with identified organizations having recognized technical expertise in a specific field and who are willing and able to provide preparatory standardization work on a systematic and organized basis to be further introduced into the normal CEN standard-making process.

➡ At the end of 2025, CEN counted **1 Associated Body, ASD-STAN**. More information can be found at this link.

European Counsellors

CEN, through the development and adoption of European (harmonized) Standards and other deliverables, actively contribute to the economic policy objectives of the European Union and European Economic Area.

In this context, CEN seeks effective partnership with those relevant European Institutions who have specific interest in the CEN standardization activities. This includes primarily the ➡ **European Commission** and the ➡ **EFTA** Secretariat, with whom CEN enjoys a consolidated private-public partnership through the "General Guidelines for the Cooperation between CEN, CENELEC and ETSI and European Commission and EFTA", the Framework Partnership Agreements and the annual Operating Grants.

EUROPEAN PARTNERS

European Institutional Stakeholders

Considering the CEN mission and contribution to the objectives of the European Single Market, it is of primary importance to ensure full partnership with relevant European Commission's Agencies, Research Services or other European intergovernmental organizations.

➔ The full list of the **5 CEN European Institutional Stakeholders** can be found at this link.

Other Partner Organizations

In few specific and exceptional cases when the organization, or the nature of the partnership, do not fall under any of the above indicated categories, CEN may conclude **specific partnership agreements** on a case-by-case basis

➔ The full list of the **17 CEN Other Partner Organizations** can be found at this link.

ABOUT CEN

CEN (the European Committee for Standardization) is recognized by the EU and EFTA as the European Standardization Organization responsible for developing standards at European level. These standards set out specifications and procedures for a wide range of materials, processes, products and services.

The members of CEN are the National Standardization Bodies of 34* European countries. European Standards (ENs) and other standardization deliverables adopted by CEN are accepted and recognized in all these countries.

European Standards contribute to enhancing safety, improving quality, facilitating cross-border trade, and strengthening the European Single Market. They are developed through a process of collaboration between experts nominated by business and industry, research institutes, consumer and environmental organizations and other stakeholders. CEN works to promote the international alignment of standards in the framework of the technical cooperation agreement with ISO (International Organization for Standardization).

** number of full members in January 2026*

For more information, please visit: www.cencenelec.eu

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